



**Finance Committee 2017/2018  
Meeting to be held in the Provost's Library  
Monday, 18<sup>th</sup> December 2017, at 2 p.m.**

**A G E N D A**

**Apologies**

**Statement of Interest**

**Minutes of meeting of 14<sup>th</sup> November 2017**

Enclosure

**Matters arising from the Minutes**

**Section A – Policy/Implementation**

- A1. Trinity Education Project (TEP) implications for Finance Policy & Income**  
The Director of Academic Registry will attend for this item.  
Memorandum from the Director of Academic Registry dated 07.12.2017 Enclosure
- A2. Research Indirect Costs Policy update**  
(Minute FN/16 – 17/108.1 of 03.05.2017 refers) Deferred

**Section B – Oversight and Advisory**

- B3. Trinity Research Institutes (TRIs)**
- 1. Role and Sustainability of TRIs**  
(Minute FN/16 – 17/107 of 03.05.2017 refers) Deferred
- 2. Trinity Biomedical Sciences Institute (TBSI)**  
(Minute FN/16 - 17/113 of 03.05.2017 refers) Deferred
- B4. Research Excellence Strategy** Deferred
- B5. Commercial Revenue Unit (CRU) Strategy – Update**  
(Minute FN/16-17/141 of 27.06.2017 refers)  
The Commercial Director will attend for this item.  
Memorandum from the Commercial Director dated 07.12.2017 Enclosure
- B6. Trinity Development & Alumni (TDA) Campaign Update**  
(Minutes FN/16 – 17/78 and 109 of 03.05.2017 refer)  
The Director (Acting) of TDA will attend for this item.  
Memorandum from the Dean of Development & Director (Acting) of TDA dated 11.12.2017 Enclosure
- B7. Global Relations Strategy (GRS) II Update**  
(Minute FN/16-17/136 of 27.06.2017 refers)  
The Vice-President for Global Relations will attend for this item  
Memorandum from the Vice-President for Global Relations dated 04.12.2017 Enclosure
- B8. Financial and Performance Highlights – Qtr. 4 2016/17**  
The Management and Financial Accounting Manager and the Projects Accounting Manager (Capital & Research) will attend for this item.  
Memorandum from the FSD dated 11.12.2017 Enclosure

**15 minute Break – Coffee/Tea**

- B9. Strategic Plan 2014-2019 - Secure Trinity's Future**
- 1. Financial Sustainability**  
(Minute FN/16-17/90 of 06.03.2017 refers)  
Memorandum from the CFO dated 11.12.2017 Enclosure
  - 2. Five Year Forecast 2017/18 to 2021/22**  
(Minute FN/16-17/89 of 06.03.2017 refers)  
The Financial Planning and Risk Manager will attend for this item  
Memorandum from the Financial Planning & Risk Manager dated 11.12.2017 Enclosure
  - 3. FSD Risk Assessment Update December 2017**  
(Minute FN/16-17/132.1 of 27.06.2017 refers)  
Memorandum from Director of Financial Planning & Risk Management dated 11.12.2017 Enclosure
- B10. Printing House Square (Oisin House) Update**  
(Minute FN/16-17/129 of 27.06.2017 refers)  
The Dean of Students, Sponsor of Printing House Square (Oisin House) Accommodation Project to attend for this item.  
Memorandum from Dean of Students dated 18.12.2017 Enclosure
- B11. Online Education Strategy II Update**  
(Minute FN/16-17/135 of 27.06.2017 refers)  
The Director of IT Services will attend for this item  
Memorandum from the Chief Operating Officer /Board member of Trinity Online Services Ltd. dated 18.12.2017 Enclosure

## Section C – Items for Noting

Committee Members are requested to inform the CFO by 5.00p.m. on the day prior to the meeting if they wish to discuss any of the following items. If not, the Chairperson will propose that they be noted and, where appropriate, that action proposed or reported be approved as presented.

- C12. Baseline Budgeting Model (BBM)–Faculty (School & Division Allocations 17/18)**  
Memorandum from the Financial Planning & Risk Manager dated 11.12.2017 Enclosure
- C13. Campus Medium Voltage (MV) Upgrade - Update**  
(Minute FN/16-17/55 of 19.12.2016 refers)  
Memorandum from the Project Manager and Head of Medium Capital Projects dated 27.11.2017 Enclosure
- C14. Global Brain Health Institute (GBHI) Update**  
(Minute FN/16 - 17/25.1 of 26.10.2016 refers)  
Memorandum from the Prof B Lawlor (on behalf of GBHI), Prof Robertson and Deputy COO of GBHI dated 11.12.2017 Enclosure
- C15. Trinity Industry Engagement Strategy Update**  
(Minute FN/16-17/115 of 03.05.2017 refers)  
Memorandum from the Director of TR&I, Head of OCPKE and Senior Business Development Manager, TR&I dated 30.11.2017 Enclosure
- C16. Research Funding Diversification Strategy Update**  
(Minute FN/16-17/141 of 27.06.2017 refers)  
Memorandum from the Research Development Manager & Director of TR&I dated 05.12.2017 Enclosure
- C17. Science Gallery Update**  
(Minute FN/16-17/141 of 27.06.2017 refers)  
Memorandum from the Science Gallery Director dated 04.12.2017 Enclosure
- C18. Trinity College Institute of Neuroscience (TCIN) Update**  
(Minute FN/16 – 17/111 of 03.05.2017 refers)  
Memorandum from the Director of TCIN dated 01.11.2017 Enclosure

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| <b>C19.</b> | <b>Updated START Cost-Benefit</b><br>(Minute FN/16-17/144 of 27.06.2017 refers)<br>Memorandum from the Management and Financial Accounting Manager dated 11.12.2017 | Enclosure |
| <b>C20.</b> | <b>Control Exception Report</b><br>Paper from the Financial Operations Manager dated November 2017  | Enclosure |
| <b>C21.</b> | <b>Procurement Strategy Implementation Update</b><br>(Minute FN/16-17/145 of 27.06.2017 refers)<br>Memorandum from the Procurement Manager dated 11.12.2017         | Enclosure |
| <b>C22.</b> | <b>Financial Services Division Annual Report 2016/17</b><br>Memorandum from the CFO dated 11.12.2017  | Enclosure |
| <b>C23.</b> | <b>Capitation Committee Annual Report 2016-2017</b><br>Memorandum from the Senior Dean, Chair of Capitation Committee   | Enclosure |
| <b>C24.</b> | <b>Minutes of the Sub Committees</b><br>Memorandum from the CFO dated 11.12.2017  | Enclosure |
| <b>C25.</b> | <b>Minutes of the Audit Committee</b><br>Memorandum from the CFO dated 11.12.2017   | Enclosure |
| <b>C26.</b> | <b>Minutes of the Estates Policy Committee</b><br>Memorandum from the CFO dated 11.12.2017  | Enclosure |
| <b>C27.</b> | <b>Minutes of the FIS Oversight Group</b><br>Memorandum from the CFO dated 11.12.2017   | Enclosure |
| <b>C28.</b> | <b>Related Entity Financial Reporting</b><br>Memorandum from the CFO dated 11.12.2017   | Enclosure |

## Any Other Business

Date of Next Meeting: **Wednesday, 7<sup>th</sup> March 2018 at 2:30pm**

### COMMITTEE MEMBERSHIP

**Members**

Provost, (*Chair*)  
Bursar  
Vice Provost-Chief Academic Officer  
Chief Operating Officer  
Registrar  
Prof. B. Lucey  
President Students Union  
Dean of Arts, Humanities & Social Sciences  
Mr. J. Gorringe  
Ms. C. Curtis  
Mr. L. Kavanagh  
Chief Financial Officer, *Secretary*

**In attendance**

Deputy CFO  
President Graduate Student Union

FC Agenda 2017 12 18