



Incorporating any amendments approved at subsequent Board meetings

Minutes of Board Meeting 19 June 2019

<i>Present</i>	Provost (Dr P J Prendergast), Vice-Provost/Chief Academic Officer (Professor C Morash), Senior Lecturer/Dean of Undergraduate Studies (Professor K Mitchell), Bursar/Director of Strategic Innovation (Professor V Campbell), Professor D Ahern, Professor S Alyn Stacey, Professor L Brennan, Professor A Burke, Ms A Connolly, Mr J Cunningham, Mr S De Rís, Ms J Donoghue, Professor S M Draper, Ms S Farrell, Dr D Fayne, Mr D Grouse, Mr J Keogh, Professor K McTiernan, Professor E O'Halpin, Professor A Seery, Professor F Sheerin, Mr O Vince Coulter.
<i>Apologies</i>	Registrar (Professor P Murphy), Professor R Moss, Professor B O'Connell, Professor D R Phelan.
<i>In attendance</i>	Assistant Secretary to the College (Ms V Butler), Ms Laura Beston, Ms Shaz Oye.
<i>(ex officio)</i>	Secretary to the College (Mr J Coman), Interim Treasurer/Chief Financial Officer (Mr P Reynolds).
<i>(by invitation)</i>	Chief Operating Officer (Ms G Ruane), Vice-President for Global Relations (Professor J Hussey).

SECTION A

The Provost welcomed the newly elected President of the Students' Union (Ms Laura Beston) and the newly elected President of the Graduate Students Union (Ms Shaz Oye) who were in attendance at the meeting as observers.

BD/18-19/283 Statement of Interest

The Secretary to the College advised that he had received a statement of potential conflict of interest from Professor Draper in respect of agenda item C.21 Dean of Engineering, Mathematics and Science (2019-2024) He also advised the Board that he had received a statement of potential conflict of interest from Professor Sheerin in respect of agenda item C.23 Nomination of Tutors.

He advised, and it was agreed, that both Board members should leave the meeting for the consideration of the respective items.

BD/18-19/284 Minutes

The draft minutes of 22 May 2019 were approved and signed subject to the proposed amendments as read out by the Secretary to the College and as set out in the prepared document which had been circulated in advance. He advised the Board of the proposed amendments to the following minutes: BD/18-19/253, BD/18-19/254, BD/18-19/255 and BD/18-19/256. The approved minutes to be uploaded on the website would include the amendments.

BD/18-19/285 Matters Arising

There were no items raised under matters arising.

BD/18-19/286 Provost's Report

The Vice-Provost/Chief Academic Officer chaired the meeting for this item.

The Provost provided his annual report to the Board under the following headings:

- **Strategic Planning**

The Provost noted that the new Strategic Plan 2019- 2024 has been developed since September 2018 under the leadership of the Vice-Provost/Chief Academic Officer and had been considered by a joint meeting of the Board and Council earlier that day. A financial plan to underpin the Strategic Plan is to be prepared in the coming months.

The Provost had given a state of the college address in the Edmund Burke Theatre on the 19 November 2018.

It was noted that also integral to strategic planning was the launch of the Global Relations Strategy 3 (GRS3) on 14 February 2019 and the Research Charter and Strategy on 6 June 2019. These followed from the launch of the Estates Strategy on 21 November 2018.

Also developed through the course of the last year was the formalisation of a set of Digital Trinity Plans, Digital Trinity 1 to 4 which are funded and in progress until the end of the next academic year.

- **Trinity Fundraising Campaign**

The Provost provided Board members with a summary of the main fundraising activity over the academic year 2018-19. He advised that the Communications strategy for the Campaign was completed and a title of "Inspiring Generations" had been selected. The Campaign was launched in Dublin on 2 May 2019 and subsequently in London, Paris and New York. Additional launches in San Francisco, Hong Kong, Sydney and Singapore are planned for the coming months.

- **Trinity/St James's Cancer Institute**

The Provost advised Board members that a proposal on the Trinity St James's Cancer Institute was on the agenda for the meeting. He informed the Board that a significant amount of work had been done on establishing the various strands of work and establishing a leadership framework.

It was noted that a Business Planning Group chaired by Bursar/Director of Strategic Innovation and Deputy CEO St James's Hospital is now also in place. Significant philanthropic efforts to raise funds for this project will continue to be made.

- **The Library**

It was noted that a proposal in respect of the redevelopment of the Old Library was on the agenda for the meeting. The Provost informed the Board that a significant amount of work had been completed and that two strands of work, with appropriate leadership were now in place: Pillar A (Old Library Refurbishment Project) and Pillar B (Digitization). An oversight group, chaired by Bursar/Director of Strategic Innovation, has been established and philanthropic fundraising activity has increased.

- **Capital Projects**

The Provost noted that there had been a considerable amount of progress made with the main capital projects in the university over the course of the academic year. In particular, he noted that the Trinity Business School had been delivered on time and to budget- and officially opened by AnTaoiseach, Dr Leo Varadkar, T.D. He also advised that work on the E3 Learning Foundry, as approved by Board, is in progress with planning permission for demolition works obtained. It was noted that there were agenda items on the Printing House Square and the Rubrics refurbishment on the agenda for the meeting. It was noted that the implementation of the Estates Strategy is key to delivering all these developments in a consistent way.

With reference to the E3 Learning Foundry it was noted that E3 Programme governance and development will be presented to Board in September 2019 and was progressed significantly during the year.

It was noted that a considerable amount of work had been conducted in respect of the TTEC project and that there was a proposal on the agenda for the meeting.

- **Public Affairs**

The Provost advised that proposals for new legislation on higher education were expected from the Government. He also advised the Board that further engagement with the Department of Education and Skills had taken place over the academic year and, in particular, in respect of funding for the E3 Learning Foundry, the Law School and the refurbishment of the Old Library.

- **Governance and Management Structures**

The Provost advised that he had continued to chair meetings of the Board, the University Council, the Executive Officers' Group and Professorship appointments, amongst other committees.

It was noted that there had been reviews conducted of or were underway in the Secretary's Office, a Public Affairs and Communications Strategy mid-term review, a review of the Equality, Diversity and Inclusion structures in the university and a review of the Commercial Revenue Unit (CRU).

The Baseline Budgeting Model (BBM) had also been developed and implemented.

- **Entrance Exhibitions**

It was noted that the first round of successful exhibitors under the new eligibility criteria for Entrance Exhibitions had been announced in November 2018.

- **Trinity Education Project (TEP)**

It was noted that TEP was in its fourth and final phase and is on schedule to be completed in September 2020.

- **Chancellor**

The Provost advised the Board that Dr Mary Robinson had completed her term as Chancellor of the University and that the process to elect a new Chancellor would commence at the start of the new academic year. He advised the Board that the recently unveiled portrait of Dr Robinson in the Dining Hall had been funded entirely from philanthropic donations and circulated an information pamphlet on the portrait to the Board members.

The Vice-Provost/Chief Academic Officer thanked the Provost and opened the item for questions.

In response to a query from a Board member, the Provost advised the Board that the recent review of the Equality, Diversity and Inclusivity structures in the university had recommended a new high-level appointment to oversee this function and to champion initiatives including the Athena SWAN process. He advised that this is in keeping with similar structures in other universities and it is envisaged that the recommendations in the report would facilitate greater levels of resources and commitment to the Athena SWAN process.

BD/18-19/287 Trinity St James's Cancer Institute (TSJCI)

CEO of St James's Hospital, Mr Lorcan Birthistle; Deputy CEO of St James's Hospital, Ms Ann Dalton; Project Sponsor, Professor Paul Browne; and Project Appraisal Manager, Financial Services Division, Mr Paul Coote joined the meeting for this item.

The Provost welcomed the visitors to the meeting. The Bursar/Director of Strategic Innovation introduced the item and invited Professor Browne to provide an update for Board members with reference to his presentation dated June 2019. Professor Browne provided the Board with an overview of the four pillars of the project as follows:

- Clinical
- Cancer Clinical trials
- Research
- Education.

He also gave an overview of the five-year financial forecasts for each of the four pillars. The Bursar/Director of Strategic Innovation summarised the plan in respect of the Education pillar noting that there is on-going discussion with the Dean of Research and further scenario and sensitivity testing required. An overview of existing staffing levels and research capacity in schools was also provided.

In relation to the next steps it was noted that the governance principles for the TSJCI need to be established and there is to be continued engagement with the Organisation of European Cancer Institutes (OECI). A full business case, integrating the four pillars is to be prepared and brought to a future meeting of the Board for approval.

In response to comments and queries from Board members, the importance of collaboration with other universities and teaching hospitals was acknowledged and it is envisaged that clear, well-defined structures for the project will facilitate this. A detailed overview of the proposed governance structures

is to be included in the next update to the Board.

Responding to queries from Board members, Professor Browne acknowledged that this project represents a significant level of growth in activity and confirmed that similar models are common across Europe.

Action/Decision

287.01 The Board received the update on the Trinity St James's Cancer Institute.

287.02 A detailed overview of the proposed governance structures is to be included in the next update to the Board.

BD/18-19/288 Printing House Square Update

Dean of Students, Professor Kevin O'Kelly; Deputy Head of Capital Projects, Greg Power; and Denise Kennedy, Independent Monitor joined the meeting for this item.

The Dean of Students invited the Board's attention to his presentation dated 19 June 2019. He provided the Board with an overview of the governance of the project and gave an update on the progress with construction to date. Professor O'Kelly advised Board members that an external review of the project had been conducted and it is now envisaged that the project is likely to be complete in the first quarter of 2020. He advised the Board that the Financial Services team are to quantify any losses that will be incurred due to the delay and noted that the Accommodation Office is fully engaged and is exploring strategies for maximising occupancy for Semester 2.

Ms Kennedy summarised the main findings as contained in her report as Independent Monitor. She advised the Board that the project is on budget but that it is envisaged that there will be further slippage in the work programme due to difficulties being experienced by the contractor in resourcing the project. She noted that there is evidence that quality issues are being addressed when raised but recommend enhanced oversight as the project progresses. Ms Kennedy noted no Health and Safety concerns at this moment in time and observed that all key parties continued to have a good working relationship.

In response to comments and queries from Board members in relation to quality and other issues, it was noted that there are regular quality checks being performed on the building site and that the delay to the project should not have an impact on existing students.

The Provost thanked Ms Kennedy for her report and she left the meeting at that point.

Action/Decision

288.01 The Board received the update on Printing House Square from the Dean of Students dated 19 June 2019.

BD/18-19/289 Historic Accommodation Buildings – Rubrics and Chief Steward's House

The Dean of Students, Professor Kevin O'Kelly and the Deputy Head of Capital projects, Mr Greg Power remained in the meeting for this item and was joined by Project Appraisal Manager, Mr Paul Coote.

The Dean of Students invited the Board's attention to his presentation, dated 19 June 2019, which had been circulated. He provided Board members with a summary of the business case for the project and also provided the details of the membership of the Steering Committee. Professor O'Kelly also gave an overview of the background and objectives of the project and the proposed recommended funding model, noting that a financial contribution to the project had already been received.

Professor O'Kelly concluded his presentation by outlining the next steps which include conducting an economic cost-benefit analysis and appointing a design team and project manager.

In response to a query from a Board member, Mr Coote clarified the refurbishment costs as included in the model and it was noted that some costs may be recovered through the occupancy of the student rooms that will be available for use at the end of the project.

Action/Decision

289.01 The Board considered and approved the presentation from the Dean of Students and the Historic Accommodation Buildings project as detailed within.

The Dean of Students left the meeting at this point.

BD/18-19/290 Law School Development Project

Director of Development, School of Law, Professor Oran Doyle joined the meeting for this item and the Project Appraisal Manager, Financial Services Division, Mr Paul Coote remained in the meeting.

The Provost welcomed Professor Doyle to the meeting. Professor Doyle introduced this item with reference to a presentation, dated 19 June 2019, as prepared by himself and Mr Coote, which had been circulated. He advised Board members that this was a smaller scale project than the recent Trinity Business School project and that it is envisaged that growth will be observed primarily across postgraduate activity within the School of Law. Professor Doyle provided Board members with a summary of the project and the underpinning five-year financial projections. He concluded by summarising the next steps which include the preparation of a detailed cost benefit analysis and continued efforts in respect of gaining philanthropic support for the project.

It was noted that the development of the Law School is dependent on IT Services vacating their current premises and Mr Coote advised that further work on the associated costs would be prepared in the coming weeks.

Responding to a query from a Board member, Mr Coote advised that Estates and Facilities had advised that any potential disruption arising from the proposed works could be appropriately managed.

Mr Coote, responding to a query from a Board member, also advised that an independent review of the projected growth in student numbers had been conducted and that he was satisfied that the projections were realistic and achievable. Professor Doyle also advised that other opportunities to expand could also be explored.

In response to queries from Board members, it was noted that further work will be conducted in respect of the financial projections and the interest of non-EU students in postgraduate offerings in the School of Law was also noted.

In response to a query from the Provost, the Bursar/Director of Strategic Innovation clarified that an update in respect of potential state funding to support this project should be known in July 2019.

Action/Decision

290.01 The Board considered and approved the memorandum from the Trinity Law School dated 10 June 2019.

290.2 The Board approved the project summary and noted that a full business case is to be brought to a future meeting of the Board for approval.

Professor Doyle left the meeting at this point.

BD/18-19/291 Old Library Redevelopment Project

The Librarian and College Archivist, Ms Helen Shenton joined the meeting for this item.

The Librarian and College Archivist, Ms Helen Shenton, invited the Board's attention to her presentation, dated 19 June 2019, which had been circulated. She provided the Board with a summary of the main objectives of the project and then outlined the two main components of the project. The first component of a new display case and de-risking of the Treasury is scheduled through to spring 2020. She advised the Board that delivery of the main component of the project would result in a new research collections study centre, a new enhanced Book of Kells exhibition and conservation of the Long Room, environmental control and protection of

the Old Library building and new visitor facilities. Ms Shenton also provided an overview of the proposed project timeline and project governance structures. The key achievements to date were noted including approval for the project by the Executive Officers' Group and the Finance Committee. Ms Shenton concluded by summarising the next steps for the project which include submitting for planning permission and statutory approvals as well as continued stakeholder engagement.

In response to comments from Board members, the Chief Operating Officer clarified that a modest upgrade to the shop is to be conducted in July 2019 in advance of the full project works.

The potential for external noise distraction for researchers in the Old Library building was acknowledged.

Following comments from a Board member regarding the importance of securing the Long Room and its content before commencing building works, the Bursar/Director of Strategic Innovation clarified that a substantial budget line from the beginning had been identified to address any potential risks associated with the works, including a 24-hour fire watch.

Action/Decision

291.01 The Board received the update from the Librarian and College Archivist, Ms Helen Shenton.

291.02 The Board approved the next steps and associated expenditure as approved by the Finance Committee on 1st May 2019

Ms Shenton left the meeting at this point.

BD/18-19/292 Trinity Technology and Enterprise Campus (TTEC)

The Chief Innovation and Enterprise Officer, Dr Diarmuid O'Brien and Chief Risk Officer, Ms Julia Carmichael joined the meeting for this item.

The Chief Innovation and Enterprise Officer, with reference to his presentation dated June 2019, which had been circulated, provided Board members with a summary of the available opportunity and of the achievements in respect of the project over the last two years. He also provided the details of the proposed TTEC Project Governance structure, Steering Committee composition, the revised terms of reference for the Steering Committee and the composition of the Working Group. Dr O'Brien also gave an overview of the various workstreams and key deliverables. With reference to a second presentation, also dated June 2019, Dr O'Brien presented the business case for the TTEC Campus pre-development project.

The Chief Risk Officer, with reference to her memorandum dated 14 June 2019, which had been circulated, provided the Board with an overview of the top five TTEC Pre-Development Project risks as identified by the Steering Committee and the detailed Risk Register for the project.

In response to queries from Board members, the Chief Innovation and Enterprise Officer clarified that the valuations as received are based on current market rates and the Interim Treasurer/Chief Financial Officer advised that the business case for the project allows for up to a 25% negative variance in the values.

The Provost closed the item, thanking the Chief Operating Officer, the Interim Treasurer/Chief Financial Officer, Chief Innovation and Enterprise Officer and the Chief Risk Officer, noting that further updates would be provided to the Board in the coming academic year. He also advised Board members that the TTEC Steering Committee is to report quarterly to the Board.

Action/Decision

292.01 The Board considered and approved the memorandum from the Chief Innovation and Enterprise Officer and the Interim Chief Financial Officer dated 13 June 2019 and approved the three requests as contained within.

292.02 The Board considered and approved the memorandum from the Chief Risk Officer dated 14 June 2019.

Professor Burke left the meeting at this point.

BD/18-19/293 Global Brain Health Institute (GBHI)

The Co-Director of GBHI, Professor Ian Robertson joined the meeting for this item.

The Provost welcomed Professor Robertson to the meeting and invited him to introduce the item. Professor Robertson, with reference to his presentation, dated 19 June 2019, which was circulated, advised the Board that in 2015 the Atlantic Philanthropies committed significant funding to two founding sites – Trinity College Dublin and the University of California, San Francisco (UCSF) – to establish the Global Brain Health Institute (GBHI). The Atlantic Philanthropies will determine the remaining payment to GBHI in June 2019. He also provided an update on the work conducted by GBHI to date.

Professor Robertson concluded by inviting the Board's attention to the Operating Agreement and Commitment letter required to finalise the agreement and which was before the Board for approval.

The Provost thanked Professor Robertson for his presentation and commended the good work being done in GBHI.

Action/Decision

293.01 The Board considered and approved the submission from Co-Director of GBHI, Professor Ian Robertson; Deputy Executive Director of GBHI, Professor Brian Lawlor; and Deputy Chief Operating Officer of GBHI, Dr Anne-Marie Glynn, dated 12 June 2019.

293.02 The Board noted the update as provided and approved the Operating Agreement and Commitment Letter.

Professor Robinson left the meeting at this point.

BD/18-19/294 Audit Committee Annual Report to Board

The Provost welcomed Mr Oliver Cussen, Chair of the Audit Committee and Mr Francis Sheeran, Internal Auditor, to the meeting.

Mr Cussen provided the Board with a summary of the contents of the report noting that the report contained two parts. The Audit Committee's observations on strengthening and developing management processes to better support its governance structures are outlined in Part 1 of the Report. Part 2 of the Report contains the Committee's opinion on internal control. This is based on the work undertaken by the Internal Audit function and reviewed by the Committee, as well as the results of its interactions with the College Auditors, Officers and Staff. Mr Cussen emphasised the importance of continuing to focus on ways to strengthen systems and processes to better support the governance of the university.

Mr Cussen extended his thanks to the members of the Audit Committee for their work over the year and also thanked the College Officers and the senior management team for their on-going engagement with the Committee and the Internal Audit team.

In response to comments made in respect of the GDPR Regulations, the Secretary to the College advised Board members that compliance with the GDPR Regulations had been identified as a significant risk for the university. To address this risk, he noted that there had been the appointment of a full-time Data Protection Officer in 2017 and that Trinity was the first Irish university to make such an appointment. In addition, a significant amount of funding with three extra posts has been allocated to a 2-year GDPR Implementation project and that additional funding for a Deputy Data Protection Officer (Research) was also in place. Risks associated with compliance with the regulations until the end of the project was acknowledged, however, the Secretary to the College assured the Board that a robust workplan is in place with many key required deliverables in place.

The Provost thanked the Audit Committee for its work over the year and in preparing the report noting that a response would be prepared by the Executive Officers Group and brought back to the Board.

Action/Decision

294.01 The Board considered and approved the Audit Committee Annual Report to Board dated June 2019.

Mr Cussen and Mr Sheeran left the meeting at this point.

Ms Farrell also left the meeting at this point.

BD/18-19/295 Planning Group Report to Board #20

The Vice-Provost/Chief Academic Officer introduced this item with reference to his presentation dated 19 June 2019. He provided Board members with a summary of the work programme of the Planning Group as delivered over the 2018-19 academic year which included the development and implementation of a multi-annual budgeting model and the implementation of the Strategic Plan 2014-19.

The financial contribution to student services over the year was also welcomed.

Action/Decision

295.01 The Board considered and approved the memorandum from the Vice-Provost/Chief Academic Officer dated 18 June 2019 and the accompanying Planning Group Report.

BD/18-19/296 21st Century Administration: Final Progress Update

The Chief Operating Officer, with reference to her presentation dated June 2019, provided the Board with a summary of progress in respect of this project. She noted that the project has formally concluded and that any further items would be addressed under the 1 Trinity project.

Following comments from a Board member, it was noted that significant representations to introduce an early retirement scheme had been made to the Department of Education and Skills but to date formal permission had not been granted. Support for continuing efforts in this respect was acknowledged.

Action/Decision

296.01 The Board considered and approved the submission from the Chief Operating Officer dated May 2019 and noted that the 21st Century Administration project has now concluded.

BD/18-19/297 University Council

The Board noted and approved the draft Acta of the Council meeting of 29 May 2019.

In response to comments from a Board member, the Senior Lecturer/Dean of Undergraduate Studies and the Provost clarified that at the time of agreeing the new academic year structure it had been clear that there is always the possibility that supplemental examinations would need to be scheduled on the contingency days. The role of the Head of School in organising the examinations in each school was acknowledged.

BD/18-19/298 Any Other Urgent Business

There were 2 items of other urgent business as follows:

(i) Trinity International Development Initiative (TIDI)

Following comments from a Board member in respect of TIDI it was agreed that further consideration should be given to how the University can continue support this initiative and the potential for discussions with the three Faculty Deans was noted.

(ii) Vice-Provost/Chief Academic Officer and other Board members

The Provost, noting that this was the last Board meeting at which Professor Morash would be attending in the capacity of Vice-Provost/Chief Academic Officer, thanked Professor Morash for his contribution to the Board and to the role of Vice-Provost/Chief Academic Officer. In particular he thanked Professor Morash for his significant contribution to the new Strategic Plan, the Baseline

Budgeting Model (BBM) and the review of the academic promotion procedures.

The Provost also thanked the following Board members for whom this was their last Board meeting: Ms Connolly, Mr Cunningham, Mr De Rís and Mr Vince Coulter.

SECTION B

All items of business in this section were deferred until the September 2019 meeting.

SECTION C

BD/18-19/299 Dean of Engineering, Mathematics and Science

The Board noted that Professor Sylvia Draper has been elected as the Dean of the Faculty of Engineering, Mathematics and Science for a five-year term to commence on 1 July 2019.

BD/18-19/300 Heads of School

The Board noted and approved the following:

- (i) Nomination of Professor Carol Newman to the Headship of the School of Social Sciences and Philosophy for a three-year term commencing Monday 3 June 2019.
- (ii) Nomination of Professor Siobhan Garrigan to the Headship of the School of Religion for a three-year term commencing Monday 3 June 2019.
- (iii) Nomination of Professor David Shepherd to be Acting Head of School of Religion for a one-year term commencing 26 August 2019 and ending 29 August 2020.

BD/18-19/301 Nomination of Tutors

The Board noted and approved a Memorandum from the Senior Tutor, circulated, dated 12 June 2019.

BD/18-19/302 Resignation of Postgraduate Advisor

The Board noted and approved a Memorandum from the Senior Tutor, circulated, dated 13 June 2019.

BD/18-19/303 Request to Establish Discipline of Film within the School of Creative Arts

The Board noted and approved a Memorandum from the Head of the School of Creative Arts and the Dean of Arts, Humanities and Social Sciences, circulated, dated 23 May 2019.

BD/18-19/304 Probationary and Review Procedures for Academic Staff

The Board deferred discussion on this item until the next Board meeting.

BD/18-19/305 Trinity College Dublin Annual Report 2017-18

The Board approved the report, circulated.

BD/18-19/306 Associated Companies – Reports of Directors to Board

The Board considered and approved the Memorandum from the Secretary to the College, circulated, dated 12 June 2019. The Secretary to the College brought to the Board's attention the resolution of an issue in the Clinical Research Development Ireland company which was outlined in the memorandum.

BD/18-19/307 Related Entity Financial Reporting

The Board noted the Memorandum from the Interim Treasurer/Chief Financial Officer, circulated, dated 12 June 2019.

BD/18-19/308 Sealings

The Board noted the sealings, as circulated, and attached as Appendix 1 to this Minute.

This information is restricted due to commercial sensitivity.

BD/18-19/309 A.J. Leventhal Scholarship

The Board noted and approved a Memorandum from the Dean of Arts, Humanities and Social Sciences, circulated, dated 28 May 2019.

BD/18-19/310 Loan Request for Folio of the Book of Leinster

The Board noted and approved the Memorandum from the Librarian and College Archivist, circulated, dated 5 June 2019.

BD/18-19/311 Portrait of Chancellor Mary Robinson (1998-2019)

The Board noted the Memorandum from the Curator and Head of the College Art Collections, circulated, dated 11 June 2019.

BD/18-19/312 Higher Degrees

The Board noted the Higher Degrees approved by the sub-committee of Board and Council on 29 May 2019, circulated.

BD/18-19/313 Proctors' Lists for Summer Commencements

The Board noted that the Proctors' Lists were approved by the sub-committee of Board and Council on 11 June 2019.

BD/18-19/314 Administrative Procedures in the Summer Session

The Board noted that items of routine College business relating to Board would be dealt with by the Provost or Vice-Provost/Chief Academic Officer during the Summer Session, 20 June 2019 to 25 August 2019 and a report would be made to Board at its next meeting on 11 September 2019.

SECTION D

BD/18-19/315 Summary of Staff Appointments (see Actum CL/18-19/237 of 29 May 2019)

The Board noted and approved the following schedule, circulated:

- (i) Faculty of Arts, Humanities and Social Sciences – April 2019.

BD/18-19/316 Nominations for Appointment

The Board approved the nominations for appointment as circulated (see Appendix 2 to this minute).

In compliance with the Data Protection Acts this information is restricted.

BD/18-19/317 Selection Committees

The Board noted and approved a Memorandum from the Director of Human Resources, circulated, dated 12 June 2019.

Signed:

Date: