



Incorporating any amendments approved at subsequent Board meetings

Minutes of Board Meeting of 27 January 2016

<i>Present</i>	Provost (Dr P J Prendergast)(in the Chair), Vice-Provost/Chief Academic Officer (Professor L Hogan), Bursar (Professor V Campbell), Registrar (Professor S P A Allwright), Senior Lecturer/Dean of Undergraduate Studies (Professor G Martin), Dr O Braiden, Mr C Clancy, Ms K Crowther, Mr F Cowzer, Professor W J Dowling, Professor S Draper, Ms S Dunphy, Mr D Frost, Professor R Gilligan, Ms M Kenny, Mr T Keohane, Professor B Lucey, Professor C McCabe, Professor J F McGilp, Professor C O'Farrelly, Professor M Ó Siochrú, Professor D R Phelan, Ms L Ruane, Professor A Seery.
<i>Apologies</i>	Professor E Drew, Mr G J Garrahan, Professor D O'Neill.
<i>In attendance</i>	Assistant Secretary to the College (Ms Victoria Butler), Ms Sandra Kavanagh.
<i>(ex officio)</i>	Secretary to the College (Mr John Coman), Treasurer/Chief Financial Officer (Mr Ian Mathews).
<i>(by invitation)</i>	Chief Operating Officer (Ms Geraldine Ruane), Vice-President for Global Relations (Professor J Hussey).

SECTION A

BD/15-16/125 Statement of Interest

The Provost requested Board members to declare any potential conflict of interest they may have in relation to items on the Board agenda. There were no statements of interest noted.

The Provost passed on good wishes to Ms Victoria Butler on her forthcoming maternity leave and welcomed to the meeting Ms Sandra Kavanagh, who will be Assistant Secretary (Acting) for the duration of the leave.

BD/15-16/126 Minutes - Meeting of 9 December 2015

The minutes of 9 December 2015 were approved and signed subject to the following amendment:

BD/15-16/090 Provost's Report

(ii) Provost's Annual Review 2014-15

Amend the second sentence of the second paragraph to read:

The Provost highlighted to the Board that the level of 'Other Operating Income' is now greater than that of the level of State grant received.

Minutes - Meeting of 11 November 2015

The minutes of 11 November 2015 were approved and signed subject to the following amendments:

Minute BD/15-16/063 Global Brain Health Initiative

The Minute was finalised as per the suggested amendments which were circulated in advance, to read:

Second paragraph:

In response to comments from a Board member, Professor Robertson clarified that it is intended that all staff and researchers active in the area of dementia and brain health will be eligible to apply to participate in the initiative and that funding for research pilots and projects could be applied for through a competitive process, subject to the criteria and policies of the Global Brain Health Initiative Governing Board. He advised that the greater amount of activity and engagement is hoped to be from all those across the university, including those based in the teaching hospitals, in addition to nationwide participation.

Added to the end of Minute:

The Vice-Provost/Chief Academic Officer noted that this particular proposal could be considered as not being in the nature of a research grant per se and as such the key point around the question of Board consideration related to the financial thresholds and levels of complexity involved.

BD/15-16/127 Matters Arising from the Minutes

The following items were raised under matters arising:

BD/15-16/091 Trinity Business School - Project Update

Arising from a media report on the discussion at the Board meeting, the Secretary to the College, at the request of the Provost, drew attention to the fact that, under the Standing Orders of the Board as contained in the 2010 Consolidated Statutes of Trinity College Dublin and of the University of Dublin, Board discussions are confidential and that the Provost acts as spokesperson for the Board.

BD/15-16/094 Oisín House

Board members were circulated with a memorandum dated 19 January 2016 from the Campus Security Services Manager and a presentation dated 13 January 2016 by the Dublin University Rifle Club on the inclusion of a rifle range in the redevelopment of Oisín House.

As agreed, Board members were invited to attend a presentation by members of the Dublin University Rifle Club on 13 January 2016, to explain the use and management of the rifle range. The Head of Sports and Recreation, the Dean of Students and the Campus Security Services Manager were also present. The Board Members who attended the presentation expressed their satisfaction that the club was operating to the highest standards of safety and operation set by the Gardaí and closely overseen by the Campus Security Services Manager.

One of those Board members called on the Board to contest any image concerns that may arise in the future by highlighting the factual situation and the good management of the Rifle Club.

A Board member expressed disappointment that the existing rifle range facility was not available for a visit by the Board members on the day of the presentation. It was noted that the facility had to be taken out of commission due to the construction timeline of the Trinity Business School project.

It was agreed by the Board to proceed with the original Oisín House Development plan, to include the commissioning of a rifle range, with a communication plan for the development be put in place.

BD/15-16/128 Provost's Report

The Provost provided the Board with an update on the following:

(i) The Trinity Education Project (TEP)

The Provost informed Board that, with the Vice Provost/Chief Academic Officer as project sponsor and following consultation with interested parties including employers, the College community and alumni, good progress has been made on developing Graduate Attributes that will differentiate the Trinity education. The proposed format

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will allow students to track their progress against the attributes throughout their College, and subsequent, career. The Provost acknowledged that Graduate Attributes can be best enabled through co-curricular activities.

The Provost reminded Board that a Trinity Education Project open forum to discuss assessment methods would be held that evening, 27 January 2016, in the Innovation Academy.

(ii) Campaign for Trinity

The Provost informed the Board that the Campaign for Trinity fundraising strategy will include the prioritisation of potential projects. Strategic capital projects will rate high on the fundraising priority list. The agreed Case for Support was being circulated to some potential donors.

(iii) Estates Strategy and Master Plan

At the request of the Provost, the Bursar/Director of Strategic Innovation reported that an update on the preparation of the Estates Strategy and Master Plan would be provided to the Board meeting in March.

The Provost reported that he and the Bursar met with NAMA representatives for a wide-ranging discussion.

The Bursar informed Board that a key recommendation following consultation with Turnberry UK is that an Estates Strategy is required prior to the production of a campus Master Plan. The proposed strategy will encompass all campus and off-campus locations and will use a systematic approach to data capture (risks, finance, space utilisation etc.) to make recommendations and draw conclusions. The Bursar reported that, while a lot of work has yet to be done, the approach is moving in the right direction.

A Board member expressed disappointment on the further delay to the campus Master Plan. The Bursar responded that further background work and data gathering are needed prior to the production of the campus Master Plan.

A Board member suggested that methods of enhancing cohesion between the main and off-campus sites need to be considered as part of an Estates Strategy.

(iv) E3

The Provost updated the Board on the proposals for the E3 Engineering, Energy and Environment Institute (E3), indicating that the redevelopment of the TTEC site would allow space for significant industrial collaboration that would not be possible on the main campus. The Provost stated that some undergraduate teaching will remain on the main campus, so the relevant Schools would retain such a campus presence. In response to concerns regarding the proposed location of E3, the Provost reassured Board members that any issues raised will be considered against the data issuing from the Turnberry report and that perception issues in relation to the location need to be addressed particularly. The Provost informed Board that discussions with relevant Schools will continue in the coming months. Following the general election the Provost will re-engage with the government to progress further.

(v) Clusters

The Provost informed Board that the HEA is favouring the merging of the three Dublin/Leinster Higher Education clusters to get more synergies and economies of scale. The Provost informed Board that this approach would be of benefit for Trinity, allowing a clearer pathway for engagement with the Institute of Technologies.

(vi) 1916 and Decade of Commemorations

The Provost informed the Board of several events planned for the Decade of Commemorations, and in particular Proclamation Day, including:

- Reading of the Proclamation, organised by the Trinity's Politics Society, will be streamed live on 15 March 2016;
- Global Relations and Public Affairs and Communications are coordinating a virtual reading of the Proclamation, featuring contributions from readers around the globe;
- The Centre for Literary Translation will translate the Proclamation into the 14 languages taught in College (including Irish sign language and the Irish Language) and will make the translations available on the web;
- The Trinity Long Room Hub is hosting a Proclamation Day symposium, examining the 6 Irish rebellions up to an including the 1916 Rising. The symposium will have an added international dimension by showcasing rebellions from other countries.

The Provost reminded Board that details of all events are found on the dedicated Decade of Commemorations website (<https://www.tcd.ie/decade-commemoration/>).

A Board member mentioned that a Trinity Engineering graduate had played a prominent role in the 1916 Rising. With no further information available, it was noted that the issue could be explored further with the Decade of Commemorations Committee.

(vii) Notable Events

The Provost informed Board of the following notable events since the Board meeting of December 2015:

- The Provost attended the Nobel ceremony awarding Prof William C Campbell, who graduated with first class honours in Zoology from Trinity College in 1952, the Nobel Prize in Physiology or Medicine;
- The ADAPT Centre, a €60m research facility centred at the O'Reilly Institute, celebrated its launch;
- A LOFAR telescope will be installed at the Birr Castle estate enabled through the kind donation of land by the Earl of Rosse and with funding support from SFI. This is one of several networked telescopes across Europe, and will allow the School of Physics to partake in an EU-wide astrophysics consortium;
- The Provost informed Board of the new Professional Staff Awards initiated by the Chief Operating Officer to acknowledge the contribution of exceptional professional, administrative and support staff.

A Board member welcomed the establishment of the Professional Staff Awards and highlighted the impact from restricting recruitment of permanent staff and restricting promotion for certain grades of administrative and support staff.

A Board member suggested that the Provost might issue a public statement calling for greater investment in Higher Education. The Provost responded that this is likely to be lost in the media coverage of the general election, and that promoting the case in a coordinated manner with other universities would probably be more effective.

BD/15-16/129 Rankings Strategy – Update

The Provost welcomed Professor John J. Boland, Dean of Research, who joined the meeting for this item. Professor Boland updated Board on the progress on the Ranking Strategy:

- The Rankings Steering Group, chaired by the Provost, has identified the Times Higher and the QS rankings as a priority;
- A strategic approach to rankings has been developed for College for the first time;

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- The strategy aims to capture all outputs across all Disciplines by focusing on (a) outputs and citations, (b) funding levels, (c) staff composition and (d) reputation. Following a sensitivity analysis, resources can then be prioritised to those areas that will have the biggest impact on the ranking. The modest spend to date has produced some good results;
- A key recommendation from the Rankings Project Group, reporting to the Provost, is the establishment of a Publications Strategy, to inform publication choices. This will aid in the development of a careful and strategic approach to maximising citations;
- The data cleansing exercise has identified 300 publications not registering on Scopus. These are currently being assessed to rate their potential impact, and will then be referred to Elsevier for uploading if the impact is significant. The results will impact on the next cycle;
- All staff have been asked to sign up to the ORCID system;
- While research funding is a comprehensively recorded, other funding types, including affiliated entities (e.g. hospitals) and industrial funding, need to be more rigorously captured;
- Mr Tom Molloy, Director of Public Affairs and Communications, was developing an appropriate rankings communications strategy;
- Ranking Scenarios are currently being developed and costed and Professor Boland will report back to the Board once complete.

Professor Robbie Gilligan joined the meeting at this point.

The following comments from Board members were noted:

- The Ranking Strategy is becoming clear, and the cost to date is modest;
- Care must be taken to ensure that rankings do not become a factor for driving educational or investment strategies;
- While an immediate improvement in ranking would be welcomed, the Rankings Strategy is a long-term approach and should be given time to make an impact;
- Data capturing mechanisms need to include all outputs, not simply publications;
- That the administrative burden on researchers as a result of the Strategy should be minimal;
- That although all Research Associates who are not PHD holders may not be included in staff headcount for ranking purposes they are a vital component of research teams.

The Board noted the substantial impact which the research output of Fellow Emeriti can have on the rankings, and the Dean of Research will look at ways of recognising this contribution.

The Provost thanked Professor Boland, who left the meeting at this point.

BD/15-16/130 US GAAP Financial Statements for year ended 30 September 2014

The Provost welcomed Ms Louise Ryan, Deputy Chief Financial Officer, who joined the meeting for this item.

The Treasurer/Chief Financial Officer invited the Board's attention to his memorandum, dated 20 January 2016, which had been circulated.

The Deputy Chief Financial Officer drew the Board's attention to the key reconciling items and financial reporting impact between the US GAAP and Irish GAAP Financial Statements, and advised Board members that the significant differences are due to the different accounting treatment under US GAAP of key items including pensions, fixed assets, deferred capital grants and contributions to give. The Deputy Chief Financial Officer confirmed that KPMG had completed its audit and intends to issue an unqualified audit opinion once Board has approved the US GAAP Financial Statements.

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The Chief Financial Officer informed Board members that the US GAAP Financial Statements are prepared to satisfy a requirement of the US Department of Education in relation to the administration of US Government Loan assistance to US students attending universities outside the US. In response to a query from the Provost, the Chief Financial Officer confirmed to Board that the US GAAP Financial Statements are only issued to the US Department of Education and not otherwise distributed. The Chief Financial Officer also informed the Board that an audit of the US Loan Scheme is conducted separately and reported to Finance Committee.

The Board approved the draft US GAAP Financial Statements for the year ended 30 September 2014 and the draft Letter of Representation to KPMG.

The Provost thanked Ms Louise Ryan, who left the meeting at this point.

BD/15-16/131 Trinity Business School – Tender and Contracts

The Provost welcomed Mr Leo Harmon, Independent Monitor; Ms Edwina Hegarty, Programme Manager; and Professor Gerard Lacey, Project Sponsor, who joined the meeting for this item.

The Board noted the update and presentation on the Trinity Business School Project as provided by the Professor Lacey, including a tabled cost estimate summary. The design phase is now completed, and an overall cost has been estimated - more certainty on the cost will be known once tenders are returned.

Professor Lacey requested that the spend on the bicycle parking be brought forward and that works commence on this aspect earlier than initially envisaged. As a risk mitigation strategy, Professor Lacey also requested the recruitment of a Clerk of Works (paid for from the project contingency) to record construction activities for the entire construction duration.

In response to a query from a Board member, Professor Lacey confirmed that the contingency is costed in the lower range, but within overall accepted project norms for this stage of the project. Professor Lacey also stated that the probability of exceeding the contingency is low, but acknowledged that problems can be hard to anticipate. He reassured the Board that all relevant personnel had assessed the risk register and that the register is now the best available projection.

Ms Hegarty informed the Board that a pre-qualification exercise, over a range of criteria, has already been conducted and the shortlisted companies will be invited for tender. Professor Lacey confirmed that sufficient time has been allowed for between completion of the enabling works (which has already started) and the Main Contract construction phase which is due to start in July 2016.

In response to a query from a Board member, Professor Lacey stated that if archaeological finds are unearthed, any costs incurred by delays fall to the University. Initial surveys indicate that the area is considered archaeologically quiet but, in the event of a find, the project team have developed a rapid reaction manual for an immediate response.

In response to a query from a Board member, Professor Lacey stated the chosen contractor will have hydraulic experience in the event that underground water courses are discovered.

Professor Gerard Lacey and Ms Edwina Hegarty left the meeting at this point.

The Board noted the update of Mr Leo Harmon, Independent Monitor to the Trinity Business School Project, which included the following points:

- The brief has been well worked out by the project team;
- The team are performing well;
- Risks have been identified and mitigation procedures put in place;

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- The project is classed as a downtown construction site, which means the manoeuvrability is tight, especially with the proximity of the Simon Perry Building, which is to be demolished.

The Board approved the bringing forward of the expenditure on the bicycle parking and the inclusion of a Clerk of Works to record construction activities and assist on quality improvement during the construction phase.

Board approved the project to progress to the end of Stage Gate 3, request for Tender to be issued to pre-qualified contractors and return to Board with Tender assessments and recommendation.

The Board noted that the timeframe may allow for the opening of the Trinity Business School in December 2018.

The Provost thanked Mr Harmon, who left the meeting at this point.

BD/15-16/132 Irish Language Policy

Professor Dowling, Chair of Coiste na Gaeilge, spoke to his memorandum of 1 December 2015 and the Irish Language Policy, informing the Board that the Policy fulfils a commitment in the Board-approved Trinity College Language Scheme 2013-2016 and also collates the requirements of the Official Languages Act 2003 into one document. Professor Dowling stated that the draft Policy has been the subject of extensive consultation, and responses were considered and included where appropriate.

A Board member, in welcoming the Policy, commented that a register of staff prepared to conduct teaching/tutorials through Irish, if there is a demand, would be helpful for students, and that compliance (for example, dual language signatures) should be tracked.

The Board noted and approved the Irish Language Policy.

The Provost thanked all those involved in drafting and approving the Policy.

BD/15-16/133 Quality - Implementation Plan for the Disability Service

Ms Geraldine Ruane, Chief Operating Officer, spoke to the Implementation Plan for the Disability Service, as circulated.

A Board member commended the progress made in universal access, especially for lecture theatres, and mentioned that the Virtual Learning Environment (VLE) provider is due for tender. Ms Ruane stated that the new VLE will continue to support those with disabilities and that she will enquire whether the Disability Service has an input to that decision.

A Board member highlighted that the staff training room remains inaccessible. In response to query raised by a Board member, Ms Ruane will confirm if mental health falls under the Disability Service remit.

In response to a query from a Board Member regarding the responsibility for staff with disabilities, Ms Ruane stated that this will be accomplished by collaboration between HR and the Disability Service.

The Board noted and approved the Implementation Plan arising from the review of the College Disability Service.

BD/15-16/134 Strategy for Sport and Integrated Implementation Strategy for Sport

The Provost welcomed Dr Kevin O'Kelly, Dean of Students, and Ms Michelle Tanner, Head of Sport and Recreation, who joined the meeting for this item.

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The Provost informed Board that the decision being sought is to approve the strategy and that funding would be considered at a later date.

Dr O'Kelly and Ms Tanner presented the Strategy for Sport and Integrated Implementation Strategy for Sport to the Board, with key points including:

- A coherent approach from the Department of Sport and Recreation and DUCAC;
- Highlighting the important role sports plays in supporting the student experience;
- Linking the strategy to the aspirations of the Trinity Education Project, notably the graduate attributes;
- The strategy addresses two key pillars: participation and performance;
- The consensus across relevant stakeholder shows that the strategy is aligned with the Strategic Plan 2014-18 and provides a futureproofed road map for action;
- The strategy will not impinge on the governance of DUCAC;
- The strategy aims to deliver a better service for all, with improved and integrated communications, facilities and services, all under the new identity for Trinity Sport.

A Board member commended the work of all the participants in creating the strategy, and expressed a wish that the strategy is not used as an opportunity to increase the student levy. Ms Tanner confirmed there were no plans to increase the current student levy and it will be ring fenced for student sport development. In response to a query from a Board member, Ms Tanner confirmed plans to extend the student fitness theatre but stated there were no plans to increase the length of the swimming pool.

A Board member mentioned that more students can be intimidated by sports terminology rather than terms like recreation and fitness. In response, Ms Tanner stated that the objectives within the participation section addresses the recreational aspects.

Ms Tanner informed the Board that the Department of Sports and Recreation is very aware of the need to include those with disabilities and from minority backgrounds, and that clubs are encouraged to recruit students outside of their normal demographic profile.

Dr O'Kelly expressed his thanks to the external expert, Susan Ahern, Graduate and Head of Legal Affairs at World Rugby (formerly the IRB), for her invaluable contribution on best practice and governance.

It was agreed that some of the imagery in the strategy document would be reconsidered and that some factual errors would be corrected.

The Board noted and approved the Strategy for Sport and Integrated Implementation Strategy for Sport. The Provost thanked Dr O'Kelly and Ms Tanner. Dr O'Kelly left the meeting at that point.

BD/15-16/135 Sports Sponsorship Policy and Governance Framework Proposal

Mr John Coman, Secretary to the College, and Ms Michelle Tanner, Head of Sport and Recreation, spoke to the Sports Sponsorship Policy and Governance Framework Proposal, as circulated.

Mr Coman stated that current sponsorship activity is somewhat fragmented, and that the proposed policy addresses both sponsorship and identity management issues. Mr Coman especially thanked Mr Adrian Neilan, Commercial Director, for his input in preparing the policy, and informed the Board that the policy has been reviewed and approved by the Student Life Committee.

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Board members questioned if the list of unsuitable sponsors should be broadened to align with student health. Ms Tanner informed Board she will consider the approach and ensure that the clubs are well informed in their decision making.

The Board noted and approved the Sports Sponsorship Policy and Governance Framework.

The Provost thanked Ms Tanner, who left the meeting at that point.

BD/15-16/136 Establishment of Al Maktoum Centre for Islamic Studies

The Provost welcomed Professor Darryl Jones, Dean of Arts, Humanities and Social Sciences and Professor Juergen Barkhoff, Head of School of Languages, Literatures and Cultural Studies, who joined the meeting for this item.

The Provost informed the Board that this presentation represents a first reading, and that the finalised proposal will be presented at the Board meeting of 24 February 2016.

Professor Jones informed the Board that the proposal for the establishment of the Al Maktoum Centre for Islamic Studies is the culmination of years of discussion and negotiation, and will be entirely funded by a €5.5m donation from the Mohammed bin Rashid Al-Maktoum Foundation of the Royal House of Dubai over a 10 year period. The draft agreement drawn up with the assistance of the College Solicitor, Ms Sinéad MacBride, is currently with the Al-Maktoum solicitors for comment, with an expected signing date of 26 February 2016. Professor Jones informed the Board that the Faculty Finance Partner has assessed the proposal, and agrees that all suggested activities can be prudently covered by the donation.

Professor Barkhoff informed the Board that the proposal is an exciting strategic move for the School. It will complement the strengths of the Department of Near and Middle Eastern Studies and will significantly enhance the expertise in this area. Professor Barkhoff informed the Board that the Centre will be entirely secular in its approach, with religion researched in terms of its effects on the cultural, historical and political development of the regions only. The Centre will be fully integrated into the structure and procedures of the School of Languages, Literatures and Cultural Studies and of College and represents a key element of the School's Global Relations Strategy.

Professor Jones requested agreement in principle from the Board to the establishment of Al Maktoum Centre for Islamic Studies, subject to any changes that may arise after the legal team complete their review.

In response to a query by a Board member, Professor Jones informed the Board that at the end of the 10 year funding period it is expected that the funding of staff will be incorporated in to the School. Professor Barkhoff informed the Board that he is confident of leveraging additional funding at the end of the agreed funding period if the Centre proves successful.

The following responses from Professors Jones and Barkhoff to comments by Board members were noted:

- The Foundation has a large budget for scholarships, which the Centre would hope to access;
- The Centre's remit covers a large geographical and geo-political area, including parts of the Mediterranean, Africa and Asia, and this is reflected in the choice of name for the Centre;
- Under the proposal, 80% of the funding would be used for salaries, with the remainder for research projects, conferences, promotion etc.
- The Foundation has not requested any presence on the Advisory Board of the Centre;
- Due diligence has not highlighted any reputational risks associated with the Foundation, which will take a hands-off approach to the direction and management of the Centre.

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The Board approved in principle the establishment of the Al Maktoum Centre for Islamic Studies. The final legal agreement is to return to the Board meeting of 24 February for approval.

The Provost thanked Professor Jones and Professor Barkhoff, who left the meeting at that point.

BD/15-16/137 Visitors' Decisions

The Provost withdrew for the first item, as it referenced the chairing and conduct of board meetings, and the discussion on the item was chaired by the Vice–Provost.

- (i) The Board noted the summary provided by the Secretary to the College of the Visitors' Decision. In particular it was noted that the Visitors believed that the Board decision concerned, in relation to increases in student fees and charges, had been properly taken as they received no convincing evidence on the absence of a consensus.

The Provost re-entered the room, and it was noted that consensus in Board decision making was desirable and required by the Universities Act, 1997 and would be clarified in cases where there are differing opinions on the agenda item.

The Provost chaired the remainder of the meeting.

- (ii) The Board noted the summary provided by the Secretary to the College of the Visitors' Decisions. In particular it was noted that, of the three appeals in relation to the outcome of Scholarship Examinations, two had failed. In the third case, after it emerged in the course of the Visitor process that a mistake had been made in the marking of an exam, the Visitors determined that the student should be recommended for Scholarship to the Board.

The Board approved the findings of the Visitors in all cases.

BD/15-16/138 Acta of the University Council

The Board confirmed the Acta of the meeting of 18 November 2015 and the Draft Acta of meeting of 13 January 2016

BD/15-16/139 Any Other Urgent Business

The President of the Students' Union informed the Board of some of the highlights of the activism symposium due to take place on 12 March 2016.

Section A.2

BD/15-16/140 Revised Equality Policy

The Board noted and approved the memorandum and the revised Equality Policy from the Chair of the Equality Committee, as circulated, dated 1 December 2015.

BD/15-16/141 Museum Standards Programme for Ireland (MSPI) Maintenance of Accreditation Policy Review

The Board noted and approved the Museum Standards Programme for Ireland (MSPI) Maintenance of Accreditation Policy Review from Librarian and College Archivist, as circulated, dated 5 October 2015.

Section B

BD/15-16/142 Board Business

(i) Callover

The Board noted the Board Callover from the meeting of 27 January 2016.

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(ii) Outcomes

The Board noted the Board Outcomes from the meeting of 27 January 2016.

BD/15-16/143 Audit Committee

Professor McGilp invited the Board's attention to the preliminary response from the Audit Committee to the follow-up review of FIS by the Internal Auditor and BDO, an external firm (draft minute AD/15-16/17).

The audit found that good progress has been made for Financial Services Division operations, but significant benefits for other users remain to be realised. The user survey showed many issues remain and FIS management appears not to fully acknowledge the significant level of user dissatisfaction. As the Steering Group is proposing to wind up it is not clear how benefits realisation issues raised by the Users Group would then be addressed.

The Audit Committee is concerned that passing the remaining benefits realisation strand on to the 21st Century Administration project would make tracking benefits realisation more difficult and would negate accountability. In order to provide the transformation promised for users in the business case for FIS, putting in place further investment and strong leadership across College, not just from the FSD, may need to be considered. The Audit Committee would discuss the matter again. Following a discussion, it was noted that the Provost will arrange that the internal audit findings relating to FIS will be discussed thoroughly by the Executive Officer Group.

Professor McGilp drew the attention of Board (draft minute AD/15-16/19) recommending the discontinuance of the full annual audit of Trinity's Funding Statements with effect from FY2015 and that recommendation was approved.

Professor McGilp noted that the Audit Committee has requested some amendments to the draft Public Interest Disclosure Policy (draft minute AD/15-16/21).

The Board noted and approved the draft minutes of the Audit Committee meeting of 7 January 2016.

BD/15-16/144 Estates Policy Committee

Professor O'Farrelly informed the Board that the forthcoming review of the Estates Strategy was likely to include a number of recommendations for action and change, especially in relation to issues such as campus planning, planned maintenance and space allocation.

The Board noted and approved the draft minutes of Estates Policy Committee meeting of 4 December 2015.

BD/15-16/145 Finance Committee

The Board approved the proposal, as circulated, for a 3-month extension to the derogation from the Treasury Management Policy (draft minute FN/15-16/60) and a change to the University's Treasury Management Policy to allow investment in short term bonds and Structured Deposit products (draft minute FN/15-16/61) as circulated.

The Board noted and approved the draft Minutes of the Finance Committee meeting of 9 December 2015.

In relation to draft minute FC/15-16/70, the President of the Graduate Students' Union and President and Welfare Officer of the Students' Union asked for their dissent to raising non-EU student fees in the next academic year until all course reviews are completed to be recorded. With these dissents noted, it was agreed to approve the recommended fee increases.

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BD/15-16/146 Equality Committee

The Vice-Provost/Chief Academic Officer informed Board that feedback from Professor Eileen Drew and the Director of Diversity and Inclusion had been incorporated into the Tenure Track proposals.

The Board noted and approved the draft minutes of the Equality Committee meeting of 1 December 2015.

SECTION C**BD/15-16/147 Pro-Chancellors of the University (see BD/15-16/014 of 16 September 2015)**

The Board noted that the following had been elected by the Senate as Pro-Chancellors of the University of Dublin:

- (i) **Professor Jane Grimson**, B.A., B.A.I., M.SC. (TOR.), PH.D. (EDIN.), C.ENG., FIAE, F.R.ENG., M.R.I.A., F.T.C.D. (1991).
- (ii) **Professor David McConnell**, M.A., PH.D. (CAL. TECH.), F.Z.S.I., M.E.M.B.O., M.R.I.A., F.T.C.D. (1978).

BD/15-16/148 Higher Degrees

The Board noted Higher Degrees, circulated, approved by the sub-committee of Board and Council on 13 January 2016.

BD/15-16/149 Reporting from External Bodies

The Board noted and approved the memorandum from the Secretary to the College, circulated, dated 19 January 2016.

BD/15-16/150 Related Entity Financial Reporting

The Board noted and approved the memorandum from the Treasurer/Chief Financial Officer, circulated, dated 13 January 2016.

BD/15-16/151 Representation

- (i) **HEAnet Ltd.**
The Board noted and approved the memorandum from the Registrar, circulated, dated 11 January 2016.
- (ii) **Ghala Ltd.**
The Board noted and approved the memorandum from the Secretary to the College, circulated, dated 18 January 2016.

BD/15-16/152 Scholarship

- (i) **Intermission**
The Board noted and approved the memorandum from the Senior Lecturer/Dean of Undergraduate Studies, circulated, dated 8 December 2015.
- (ii) **Foundation Scholarship 2014/15 – additional award**
The Board noted and approved the memorandum from the Senior Lecturer/Dean of Undergraduate Studies, circulated, dated 14 January 2016.

BD/15-16/153 School of Medicine – Scholarships 2015-16

The Board noted and approved the memorandum from the School Administrative Manager of the School of Medicine, circulated, dated 14 December 2015.

BD/15-16/154 Prizes and Awards

- (i) **Establishment of an endowment fund from a gift by the family of the late Padraic Fallon for Annual Edmund Burke Lecture in perpetuity**
The Board noted and approved the memorandum from the Director of the Trinity Long Room Hub, circulated, dated 18 December 2015.

- (ii) **Establishment of an endowment fund for a gift by Terry and Marjorie Neill to support the operations of the Trinity Long Room Hub, Arts and Humanities Research Institute**
The Board noted and approved the memorandum from the Director of the Trinity Long Room Hub, circulated, dated 18 December 2015.
- (iii) **Ronald J. Hill Prize in Political Science**
The Board noted and approved the memorandum from the Head of School of Social Sciences and Philosophy, circulated, dated 21 December 2015.
- (iv) **Gold Medal Recommendation 2015**
The Board noted and approved the memorandum from the Senior Lecturer/Dean of Undergraduate Studies, circulated, dated 19 January 2016 (see Appendix 1 to this minute).

BD/15-16/155 Tutorship
The Board noted and approved the memorandum from the Senior Tutor, circulated, dated 18 December 2015.

BD/15-16/156 Sealings
The Board noted Sealings, as circulated, and attached as Appendix 2 to this Minute.

BD/15-16/157 European Banking Institute Membership Proposal
The Board noted and approved the memorandum from the Head of the School of Law, Professor Oran Doyle, and the McCann Fitzgerald Chair of Corporate Law, Professor Blanaid Clarke, circulated, dated 19 January 2016.

BD/15-16/158 Policy for the Management of Legal Cases and Legal Costs
The Board noted and approved the memorandum from the College Solicitor/Information Compliance Officer, circulated, dated 19 January 2016.

BD/15-16/159 Trinity Ball 2017
The Board noted and approved the memorandum from the Secretary to the College, circulated, dated 18 January 2016.

BD/15-16/160 The College Steward
The Board noted the memorandum from the Provost, circulated, dated 19 January 2016.

BD/15-16/161 Annual Report from Financial Services Division
The Board noted the annual report of the Financial Services Division for 2014-2015, circulated, and available at the link below:
[FSD Annual Report 2014/15.](#)

BD/15-16/162 Ad Hoc Appeals Committee for the Decisions of the Review Committees for Administrative, Professional and Support Staff
The Board noted and approved the memorandum from the Registrar, circulated, dated 26 January 2016.

SECTION D

In compliance with the Data Protection Acts this information is restricted.

Signed:

Date:

Incorporating any amendments approved at subsequent Board meetings

Appendix 1 to Minute BD/15-16/154 (iv)

Gold Medals 2015

Course	Name
Nursing Studies (<i>General Nursing</i>)	Ford, Graham

Appendix 2 to Minute BD/15-16/156

Sealings

25 September 2015

**Works for the introduction of a new sub-station and switch over at Trinity College Dublin
Mainline Utilities Group Limited**

The Seal of the College was put in duplicate for an Agreement between the Provost, Fellows, Foundation Scholars, and the other members of Board, of the College of the Holy and Undivided Trinity of Queen Elizabeth near Dublin and Mainline Utilities Group Limited for Works for the introduction of a new sub-station and switch over at Trinity College Dublin.