



There will be a meeting of the Board on Wednesday 23 March 2016 at 10.00 am in the Board Room.

AGENDA

Apologies

Statement of Interest

Section A.1 Policy Matters

1. Minutes

Meeting of 24 February 2016.

2. Matters Arising from the Minutes

3. Provost's Report

4. Trinity Commercial Services Limited (TCSL) – Clarifications following February 24th Board (ref: BD/15-16/174)

Memorandum from the Commercial Director, Mr Adrian Neilan, dated 16 March 2016.

Commercial Director, Mr Adrian Neilan, to attend.

5. Consolidated Financial Statements for the year ended 30 September 2015

(i) Memorandum from the Chair of the Audit Committee, dated 16 March 2016.

(ii) Memorandum from the Treasurer/Chief Financial Officer and Deputy Chief Financial Officer dated 16 March 2016.

The Internal Auditor, Mr Francis Sheeran, the Chair of the Audit Committee, Ms Julie O'Neill, the Deputy Chief Financial Officer, Ms Louise Ryan, Mr Sean O'Keefe from KPMG and Mr Denis McCarrick from the Office of the Comptroller and Auditor General to attend.

6. Trinity Endowment Funds – year ended 30 September 2015

(i) Memorandum from the Chair of the Audit Committee dated 16 March 2016.

(ii) Memorandum from the Treasurer/Chief Financial Officer and Deputy Chief Financial Officer dated 16 March 2016.

The Internal Auditor, Mr Francis Sheeran, the Chair of the Audit Committee, Ms Julie O'Neill, Mr Sean O'Keefe of KPMG and the Deputy Chief Financial Officer, Ms Louise Ryan, to attend.

7. Audit Committee Annual Report to Board 2015/16

Memorandum from the Chair of the Audit Committee, dated 15 March 2016.

8. Science Gallery – Annual Review 2015

Document from the Interim Director of Science Gallery, Ms Lynn Scarff, dated 15 March 2016.

Interim Director of Science Gallery, Ms Lynn Scarff, and Chair of the Science Gallery Board, Mr Shay Garvey, to attend.

9. Proposal for Tobacco Free Zones

Memorandum from Dr David McGrath, Director College Health Centre and Chair of the Trinity Tobacco Policy Committee, dated 16 February 2016.

Dr David McGrath, Director of the College Health Centre, and Ms Martina Mullin, Health Promotion Officer, to attend.

10. Strategic Estates Review

Review from Turnberry Consulting dated March 2016.

Bursar/Director of Strategic Innovation and Mr Paul Roberts, Turnberry Consulting, to present.

- Circulated for Board members only.

11. Gender and Trinity Staff: Trends in Populations, Recruitment and Progression

Memorandum from the Chair of the Equality Committee, Professor Catherine McCabe, dated 15 March 2016.

Equality Officer, Ms Aoife Crawford, to attend.

12. Guidelines for the Allocation of Staff Residential Accommodation and Office Space

Memorandum from the Registrar, Chair of the Staff Accommodation Working Group, dated 16 March 2016.

The Senior Dean, Professor Brian McGing, to attend.

13. College Risk Register

Memorandum from the Chief Operating Officer dated 15 March 2016.

14. Deferral of Implementation Plans for College Health Service & Student Counselling Service

Memorandum from the Chief Operating Officer dated 17 February 2016.

15. Guidelines on noting large research projects at Board

Memorandum from the Dean of Research dated 11 February 2016.

Dean of Research to attend.

16. Foundation Scholarship 2016

Memorandum from the Senior Lecturer/Dean of Undergraduate Studies dated 14 March 2016.

17. University Council

Draft Acta of meeting of 9 March 2016.

18. Any Other Urgent Business**Section A.2 Policy Matters for discussion which have already been considered by Principal Committees****19. Revised Proposal for a Tenure-Track System for Entry-Level Academics**

Memorandum from the Vice-Provost/Chief Academic Officer dated 16 March 2016.

- Circulated for Board members only.

20. Revised Travel Policy

Memorandum from the Financial Operations Manager, Ms Áine Mulcahy, dated 16 March 2016.

21. Revised Hospitality and Entertainment Policy

Memorandum from the Financial Operations Manager, Ms Áine Mulcahy, dated 16 March 2016.

- 22. Gift Voucher Policy (new)**
Memorandum from the Financial Operations Manager, Ms Áine Mulcahy, dated 16 March 2016.
- 23. Revised Sick Leave Policy**
Memorandum from the Director of Human Resources dated 16 March 2016.
- 24. Revised Annual Leave Entitlements**
Memorandum from the Director of Human Resources dated 16 March 2016.
- 25. Revised Special Unpaid Leave for Career Breaks**
Memorandum from the Director of Human Resources dated 16 March 2016.

Section B Reports from Principal Committees

- 26. Board Business**
- (i) **Callover**
for noting;
 - (ii) **Outcomes**
 - Circulated for Board members only.
- 27. Audit Committee**
Draft Minutes of meeting of 11 February 2016.
- 28. Engagement Advisory Group**
Minutes of 16 November 2015.
- 29. Estates Policy Committee**
Draft Minutes of meeting of 19 February 2016.
- 30. Finance Committee**
- (i) Minutes of meeting of 15 February 2016.
 - (ii) Draft Minutes of meeting of 7 March 2016.
- 31. Human Resources Committee**
Draft Minutes of meeting of 11 February 2016 and Circular from the Higher Education Authority re Revised Sick Leave Arrangements for all Staff of Universities and other Third Level Colleges under the remit of the HEA, dated 1 December 2015.

Board members are asked to inform the Secretary if they wish discussion on any of the following items in Sections C and D. If not, the Provost will propose that they be noted and, where appropriate, that action proposed or reported be approved as presented.

Section C Matters for Noting and Approval

- 32. Board Membership - Students' Union Elections 2016**
to note that the following had been elected, and would serve as members of the Board of the College for the academic year 2016-2017:

President:	Mr Kieran McNulty
Welfare and Equality Officer:	Ms Aoibhinn Ní Lochlainn
Education Officer:	Mr Dale Whelehan

- 33. Higher Degrees**
to note Higher Degrees, approved by the sub-committee of Board and Council on 9 March 2016.
- 34. Civic Engagement Annual Report 2014-15**
to note Report from Civic Engagement Officer dated 10 November 2015.
- 35. Committees - Secretarial and Executive Staff Review Committee Membership**
to note and approve memorandum from the Secretary to the Secretarial and Executive Staff Review Committee dated 14 March 2016.
- 36. Prizes and Other Awards**
- (i) **Law Quatercentenary Fund**
to note and approve memorandum from the Student Support Officer, Ms Helen Richardson, dated 7 March 2016.
 - (ii) **Downes Exhibition**
to note and approve memorandum from the Student Support Officer, Ms Helen Richardson, dated 7 March 2016.
- 37. Related Entity Financial Reporting for Ghala Limited**
to note and approve memorandum from the Treasurer/Chief Financial Officer dated 14 March 2016.
- 38. Borrowing Framework and Loan Guarantees**
to note and approve memorandum from Mr Paul Coote, Project Appraisal Manager, dated 16 March 2016.

Section D Personnel Matters

In compliance with the Data Protection Acts this information is restricted.